

December 1, 2025

Colorado Statewide Policymakers and Candidates for Governor
Delivered Electronically

Dear Colorado Policymakers and Candidates for Governor,

We the undersigned organizations have come together to champion a better path forward for patients and health care in the state. Formed in early 2025 in response to significant federal policy threats and the opportunities presented by state leadership changes on the horizon, we have come together out of necessity to find solutions together that work for Coloradans, not political agendas. We have a shared commitment to improve the effectiveness of our policymaking processes to raise all voices as we develop policy impacting health care delivery in the state. We are asking you to consider joining us in this commitment.

Our coalition is comprised of a diverse array of leaders representing hospitals, health plans, physicians, safety net primary and behavioral health care providers, consumer advocates, and rural voices. Our collaborative efforts culminated in a dedicated two-day, thoughtfully facilitated meeting in Colorado Springs. This convening provided a crucial space for reflection, honest dialogue, and strategic planning among three dozen stakeholders across the health care continuum. We engaged in activities to better understand our collective and individual perspectives, identified key tensions within the health care system, and established behavioral norms and shared priorities for our ongoing work together.

We reached several important conclusions:

- No one is currently owning accountability for Colorado's health care system as a whole.
- There is a strong desire for genuine engagement around commonly-identified challenges and priorities (not performative engagement around already-baked "solutions").
- We benefit from working together, grounded in a common set of validated data, information and facts, to identify shared challenges / priorities and contribute to possible solutions.
- Health care is complex and systems-thinking requires a different approach.

From these conclusions, we have committed to engage in genuine stakeholder process, informed by Colorado's own rules and regulations process:

- Identify and invite representatives of those impacted and interested to provide feedback to participate in discussions.
- Aspire to respectful engagement with one another and lead by example.
- Engage in collaborative discussions, meetings, and forums around problems to develop possible solutions, taking all perspectives into account.
- Offer intellectually honest feedback about both challenges and potential solutions moving forward.
- Work toward continuous improvement of relationships.
- Revitalize the use of shared facts and data to inform our work.

As we look ahead, we understand that the success of this initiative depends on broad-based participation and collective ownership. In this spirit, we invite you to join us in upholding these commitments. Your involvement and commitment to these shared values will be vital as we navigate the challenges ahead in our state impacting health care access and delivery. These issues include but are not limited to:

- ❖ Responsible approach to Medicaid cuts and mitigating harm for Medicaid patients.
- ❖ Sustainable funding for providers that serve high numbers of low income and vulnerable populations, including Colorado's Medicaid and growing uninsured population.
- ❖ Stabilization of the individual marketplace through predictable, sustainable policy decisions that avoid or minimize adding new costs that increase health plan premiums for Colorado consumers.
- ❖ Regulatory streamlining/simplification for health care providers and insurers so that limited dollars can be stretched further and dedicated to patient care.
- ❖ Optimization of policies that support health care quality and patient safety.
- ❖ Efforts to address health care workforce shortages that exacerbate access to care challenges, particularly in rural and underserved communities.

We ask that you affirm your support for these principles and pledge to work alongside us in this ongoing effort. Together, we can drive meaningful change and ensure that Colorado's health care system meets the needs of all its residents.

Thank you for your consideration. We look forward to your positive response and to working together in partnership.

Sincerely,



On behalf of the Colorado Health Care Delivery Stakeholder Coalition

This letter has been sent to Governor Polis and his administration's health policy leaders, members of the Colorado General Assembly and leading candidates for Governor.